Global parameterization of country-specific SAP modules

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The research

- Multinational companies
- European university members
- Centralized or decentralized
- The foundation is followed by the harmonization of IT



ERP globalization models I.

- Model-1: Central ERP using any subsidiary
- Model-2: Central ERP system communicates with every single subsidiary
- Model-3: Central ERP system communicates with the entire various subsidiaries

ERP globalization models II.

- Model-4: Network used in each module has a subsidiary in another country
- Model-5: Country-centralized operation systems
- Model-6: specific business processes, centralized management

Globalization, unification steps

- ERP systems in the center of the country
- Subsidiaries ERP systems, a single standardized code structure
- Globalized system, uniform parameterization in group level

Decision-making and implementation phases

- Globalization of the business decision to launch
- Group-wide, uniform parameterization
- SAP "organizational structure" designs
- Parameterization of country characteristics
- Determination of changes in the process
- Migration of modules
- Individual business process outsourcing

Questions about professional countryspecific parameterization

- Course of business
- The organizational structure
- Differences in global and country-level
- Country-specific chart of accounts
- Personal income tax and corporation tax
- Local tax requirements
- Invoice cash-receipt

Three different types of data

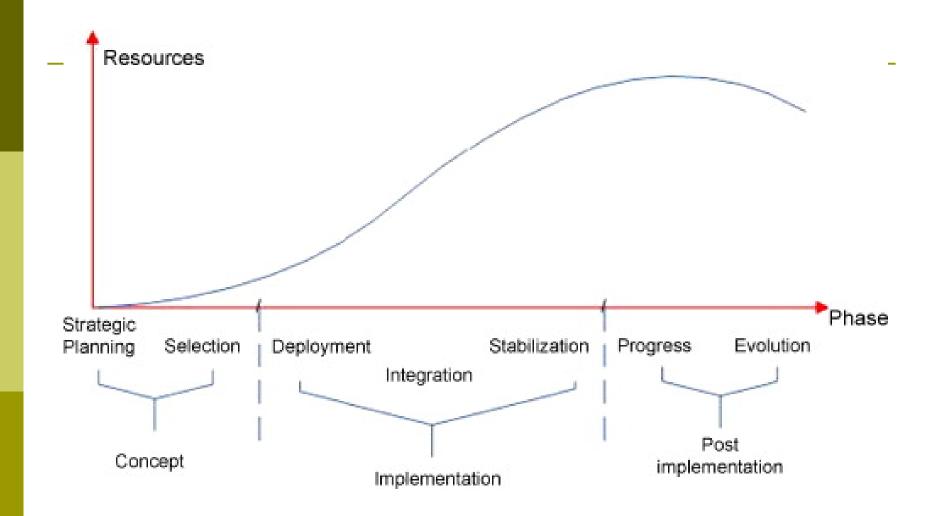
- Master data: the central information, suppliers, customers, products, warehouses, factories
- Transactional Data: daily order of business arising from the data, purchase orders, invoices, offers, deliveries.
- Historical data: the data, which analyzes audits and stored.

Newcomer's three category

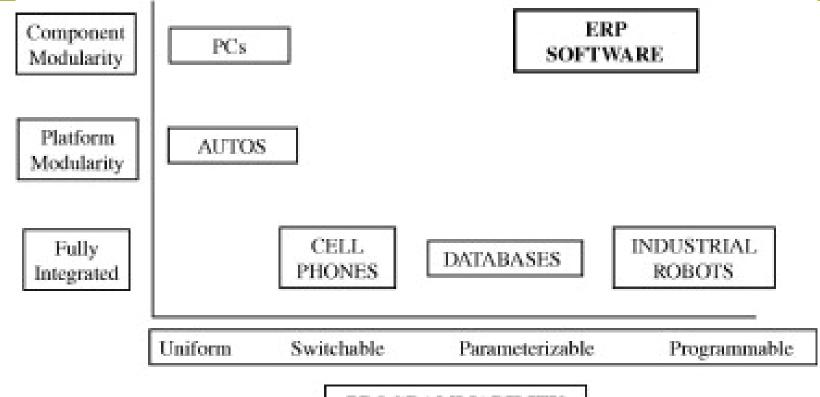
- Not flexible, more creative → pricing
- □ Parameterize without reprogramming → financial data
- □ Parameterize + reprogramming → factory

ERP solutions in parameterization

- Standards treatment
- 2001, reprogramming of the parameterization
- Parameterization represents fixed costs
- Parameterization and reprogramming separate and parallel projects
- Parameterization vs reprogramming



MODULARITY



PROGRAMMABILITY

Literature

- Ackermann's two category
- Documentation side
- No life without end-user?
- Configuration vs. add-ons vs. program code modify parameterization

Conclusions

- Target a single management system
- □ Target & planning &
- Harmonize the data structure and processes
- Developing the parameterization-method and techniques

Thank you for your attention

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